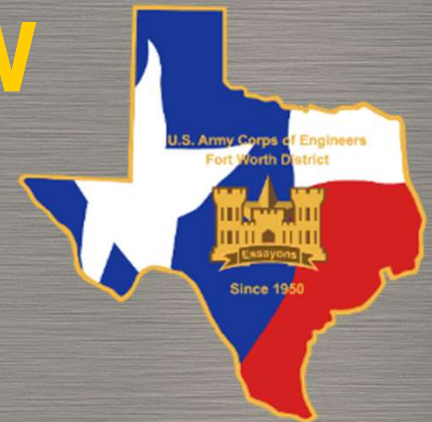




FORT WORTH DISTRICT BUSINESS OPPORTUNITIES OVERVIEW

Presented by:
COL Calvin A. Kroeger
Commander
Fort Worth District
7 JAN 2026



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Agenda

- District Overview
- FY26 Small Business Goals
- Upcoming Outreach Events
- Innovation (3D Printed Facilities, OTA, Progressive Design-Build...)
- FY26 Opportunities Forecast



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MISSION:

“Provide vital public engineering services, in peace and war, to strengthen our Nation’s security, energize the economy, and reduce risks from disasters”

VISION:

“A GREAT engineering force of highly disciplined people working with our partners through disciplined thought and action to deliver innovative and sustainable solutions to the Nation’s engineering.”



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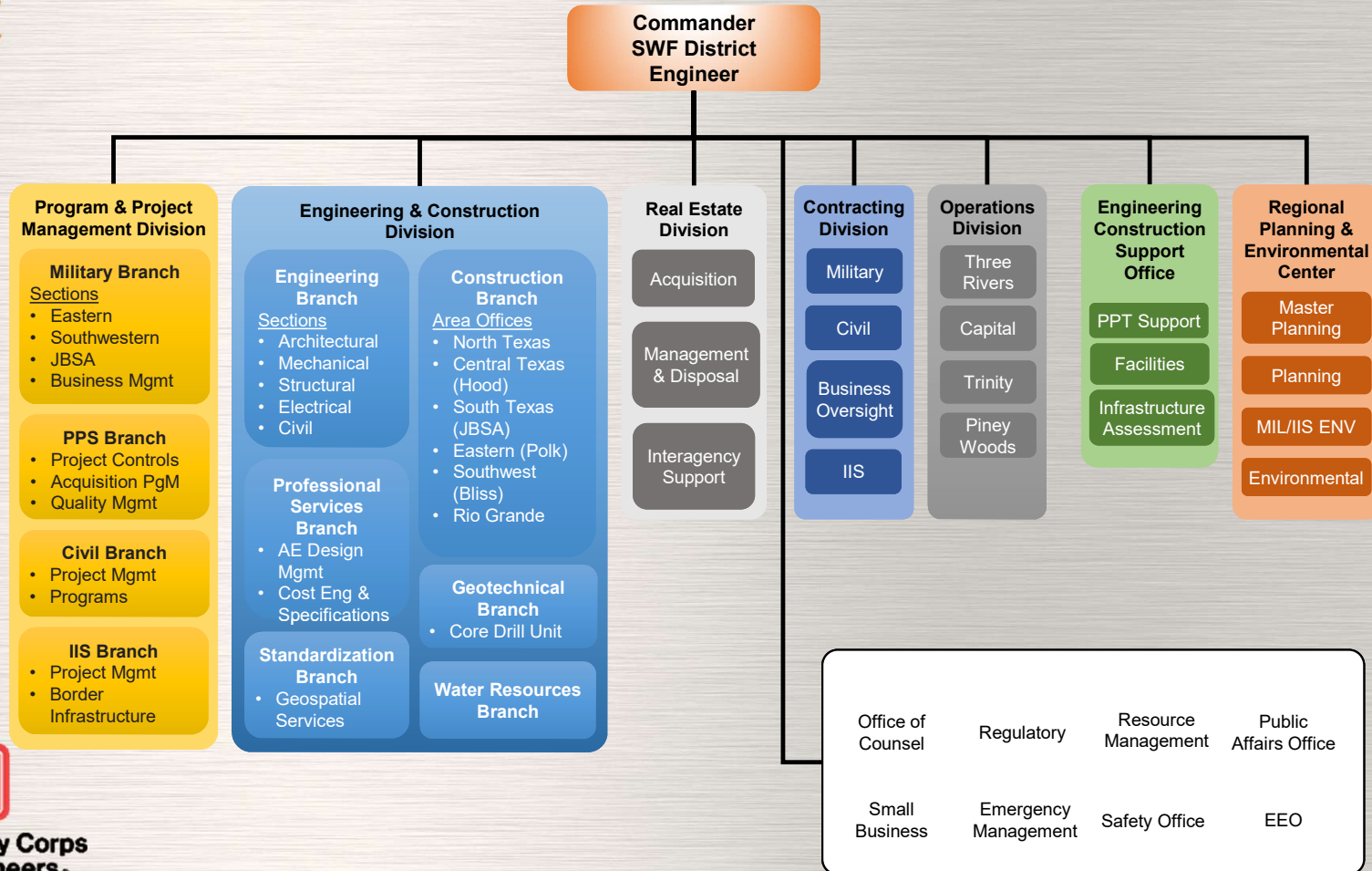


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ORGANIZATIONAL STRUCTURE



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ENTERPRISE MISSION:

- Border Infrastructure
- Customs & Border Protection (CBP) Program Management/Integration
- Cooperative Ecosystem Studies Units (CESU) → Grants Program
- Defense Logistics Agency (DLA) Asset Management Program → BUILDER
- AFCEC Environmental Quality Support – West (under NWO lead)
- Army Center of Standardization (COS) → Barracks, Warehouses
- Center of Expertise for Army Dams

REGIONAL MISSION:

- Regional Planning & Environmental Center (RPEC)
- Regional Vertical Design Center
- Real Estate Services:
Withdrawals, Transfers, Donations, Facility/Utility Relocations, Acquisition, Condemnations, Relocation Assistance Benefits, Military Legislative Jurisdiction & Annexation



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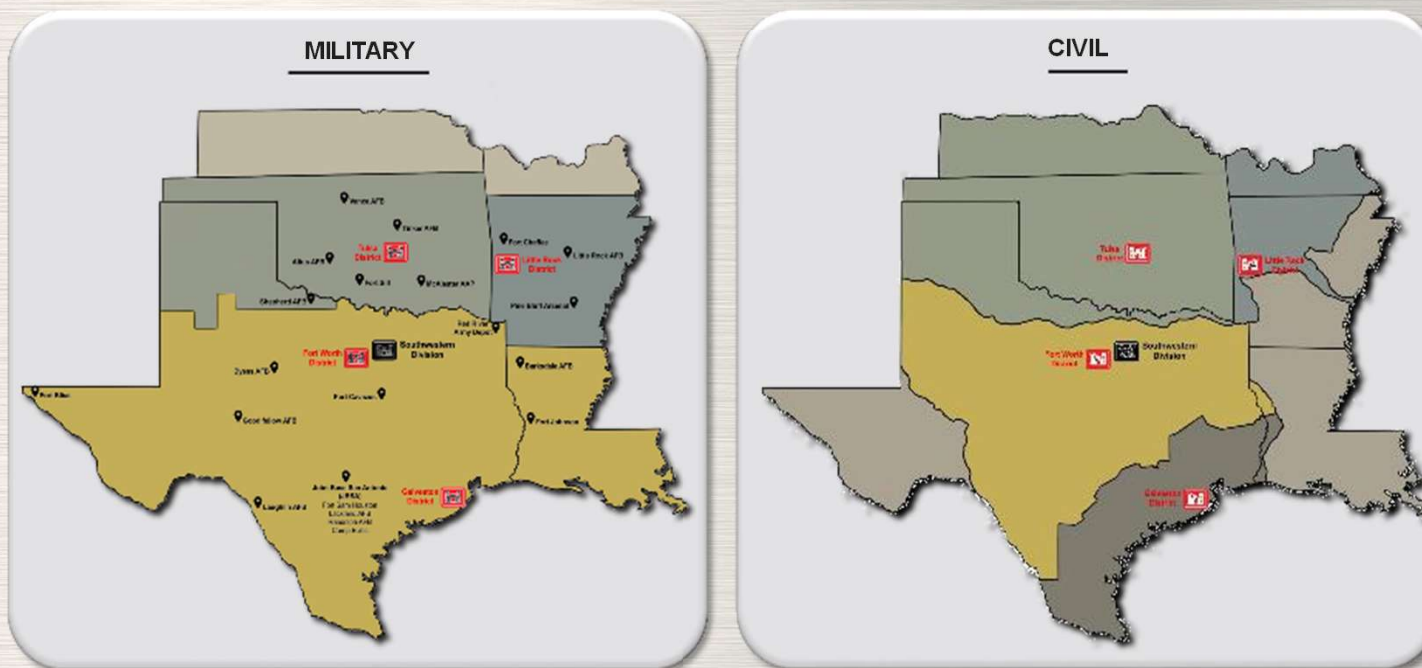


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District Boundaries



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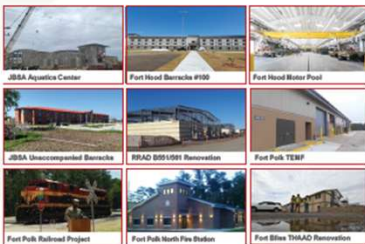
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MILITARY CONSTRUCTION



CIVIL WORKS



INTERNATIONAL AND INTERAGENCY SUPPORT



UNITED STATES ARMY CORPS OF ENGINEERS FORT WORTH DISTRICT

OUR MISSION
The Fort Worth District provides vital public engineering services, in peace and war, to strengthen our Nation's security, energize the economy, and reduce risks from disasters.



MILITARY CONSTRUCTION



CIVIL WORKS



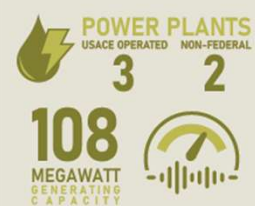
INTERNATIONAL AND INTERAGENCY SUPPORT

- PROVIDING TECHNICAL ASSISTANCE TO FEDERAL AGENCIES, STATE AND LOCAL GOVERNMENTS, TRIBAL NATIONS AND PRIVATE U.S. FIRMS
- BUREAU OF ENGRAVING PRINTING
 - DEPARTMENT OF VETERAN AFFAIRS
 - NATIONAL CEMETARY ADMINISTRATION
 - DEFENSE LOGISTICS AGENCY
 - TRANSPORTATION SECURITY ADMINISTRATION
 - U.S. CUSTOMS AND BORDER PROTECTION
 - IMMIGRATION AND CUSTOMS ENFORCEMENT

REAL ESTATE



HYDROPOWER



EMERGENCY MANAGEMENT



REGULATORY



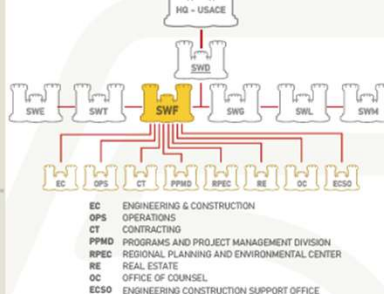
RECREATION



REGIONAL PLANNING AND ENVIRONMENTAL CENTER



ORG CHART



FOOTPRINT



CONTACT

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FORT WORTH, TX 76102
817.886.1515 EXECUTIVE OFFICE
817.886.1306 PUBLIC AFFAIRS
www.swf.usace.army.mil

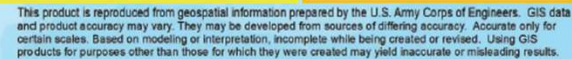
CORNERSTONE OF THE SOUTHWEST

DATA CURRENT AS: 6 JANUARY 2026



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SMALL BUSINESS PROGRAM GOALS ACHIEVED TO DATE

FY 2026 (5 Dec 2025)		Projections (P2)	Actuals (VCE)	EOY Projection		
TOTAL AWARDS		\$102,872,641	\$92,223,318	\$195,095,959		
SMALL BUSINESS		\$87,195,758	\$7,119,645	\$94,315,403		
UNRESTRICTED / LARGE BUSINESS		\$15,577,403	\$85,103,673	\$100,681,076		
TBD (Unknown)		\$99,480		\$99,480		
TOTAL Small Business (SB)		\$86,775,758	\$3,089,166	\$89,864,924		
Small Disadvantaged Business (SDB) / 8(a)		\$420,000	\$468,370	\$888,370		
Woman Owned Small Business (WOSB)		\$0	\$1,347,104	\$1,347,104		
Historically Underutilized Business Zone (HUBZone)		\$0	\$0	\$0		
Service-Disabled Veteran Owned Small Business (SDVOSB)		\$0	\$2,215,005	\$2,215,005		
	SWF Target Goals	YTD Projections (P2)	YTD Actuals (VCE)	EOY Projection	\$ Req'd to Meet Goal	EOY Variance
SB	23%	84%	3%	46%	\$0	0%
SDB	13%	0%	1%	0%	\$24,474,105	-13%
WOSB	4%	0%	1%	1%	\$6,456,734	-3%
HUBZone	2%	0%	0%	0%	\$3,901,919	-2%
SDVOSB	3%	0%	2%	1%	\$3,637,874	-2%
Met Goal						
Goal Not Met						

Did you know?

District Target Goals for SWF to achieve in fiscal year 2026

are DIFFERENT

Then SB **Participation Subcontracting** Goals included in RFP / Solicitations

Summation: Small progress in Nov 2025. **Target Goals** will be established by HQ in Jan 2026.

Way Forward: Involve SB Office as early as possible in acquisition process & when problems arise post award.



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SB Set-aside Programs - \$ Threshold Increase

8(a) Program Set-Aside (*Note: SBA Bona Fide Office Rule – Eligible within state*)

SBA-Certified

Sole Source will not exceed **\$5.5M** for services
Sole Source to ANC/NHO/Tribal up to \$100M

HUBZone Set-Aside

SBA-Certified

Sole Source will not exceed **\$5.5M** for services

Service-Disabled Veteran-Owned Set-Aside

SBA-Certified

Sole Source will not exceed **\$5M** for services (*Note: \$ amount is Five (5) only, not 5.5*)

Women-Owned Set-Aside or Economically-Disadvantaged, WO Set-Aside

SBA-Certified

Based on NAICS Code: WO: 236, 237, 541 & 562 / EDWO: 238

Sole Source will not exceed **\$5.5M** for services

Small Business Set-Aside

Self-Certified

SB Joint Venture (*Identified in SAM.gov / SBA's SBS*)

Must be SBA Certified!
Learn more at
[Certifications.SBA.gov](https://www.sba.gov/certifications)



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Upcoming Outreach Events

7-Jan-26	SAME Fort Worth Post Luncheon (Speaker SWF Commander)	FW
15-Jan-26	Capability Briefing Day (9AM-4PM)	Teams
22-Jan-26	Capability Briefing Day (9AM-4PM)	Teams
Feb-26	Red River Army Depot & Fort Polk Industry Days (Specific Dates TBD)	TX, LA
4-Feb-26	SAME Fort Worth Post Luncheon (Networking Opportunity)	FW
5-Feb-26	Capability Briefing Day (9AM-4PM)	Teams
19-Feb-26	Capability Briefing Day (9AM-4PM)	Teams
Feb-26	SAME Dallas Post Infrastructure Forum (Specific Date TBD)	Dallas
5-Mar-26	Capability Briefing Day (9AM-4PM)	Teams
19-Mar-26	Capability Briefing Day (9AM-4PM)	Teams
14 & 15 Apr-26	Fort Worth District Industry Day	DFW Area





Upcoming Outreach Events

1-Apr-26	SAME Fort Worth Post Luncheon (Networking Opportunity)	FW
2-Apr-26	Capability Briefing Day (9AM-4PM)	Teams
Apr-26	SAME San Antonio Post SB Market Research Fair (Specific Date TBD)	San Antonio
16-Apr-26	Capability Briefing Day (9AM-4PM)	Teams
Apr-26	El Paso APEX Small Business Industry Day (Specific Date TBD)	El Paso
7-May-26	Capability Briefing Day (9AM-4PM)	Teams
19-May-26	SAME Joint Engineer Training Conference (JETC)	Portland, OR
21-May-26	Capability Briefing Day (9AM-4PM)	Teams
3-Jun-26	SAME Fort Worth Post Luncheon (Networking Opportunity)	FW
4-Jun-26	Capability Briefing Day (9AM-4PM)	Teams
Jun 10-11, 26	Louisiana APEX Accelerator & National Center American Indian	Marksville, LA





Upcoming Outreach Events

18-Jun-26	Capability Briefing Day (9AM-4PM)	Teams
1-Jul-26	SAME Fort Worth Post Luncheon (Networking Opportunity)	FW
2-Jul-26	Capability Briefing Day (9AM-4PM)	Teams
Jul-26	Central City (Fort Worth) & Dallas Floodway Industry Day	Fort Worth
20-Jul-26	SAME Dallas Post Luncheon (Event Speaker)	Dallas
5-Aug-26	SAME Fort Worth Post Luncheon (Networking Opportunity)	FW
Aug-26	Build Fort Worth 2026 Construction Expo	Fort Worth
2-Sep-26	SAME Fort Worth Post Luncheon (Networking Opportunity)	FW
Sep-26	Cross Timbers APEX Govt Procurement Conference (DFW Area)	Hurst, TX
TBD	Fort Hood Industry Day	Killeen
TBD	JBSA Industry Day – Host: 802 nd AF, AFCEC & SWF USACE	San Antonio
TBD	DoD Small Business Training Week (SBTW 2026)	TBD
TBD	Reverse Industry Day(s) (Industry asks Govt Questions)	FW Room & Teams





Innovation

- 3D Printed Barracks – Fort Bliss. Awarded 23 DEC 25 to ICON Technology, Inc from Austin, TX. Contract scheduled to be completed in 4th QTR FY26.
- Other Transactional Authority – Follow on Production without further competition
- Progressive Design-Build – Contract awarded in a single phase based on qualifications and demonstrated capabilities without the submission of a detailed construction cost or price proposal at the time of award



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Opportunity Forecast



FUTURE BUTTON on SB Website:

Networking Opportunities

Current Fort Worth IDIQ List of
Contracts with Company POCs



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<https://www.swf.usace.army.mil/Business-With-Us/Office-of-Small-Business-Programs/>





QUESTIONS



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